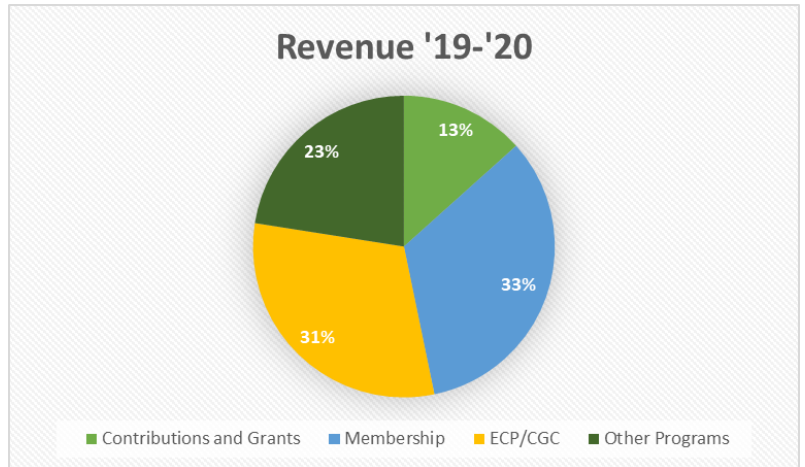




Shames JCC Fiscal Year 2019-2020 Budget July 1, 2019 - June 30, 2020

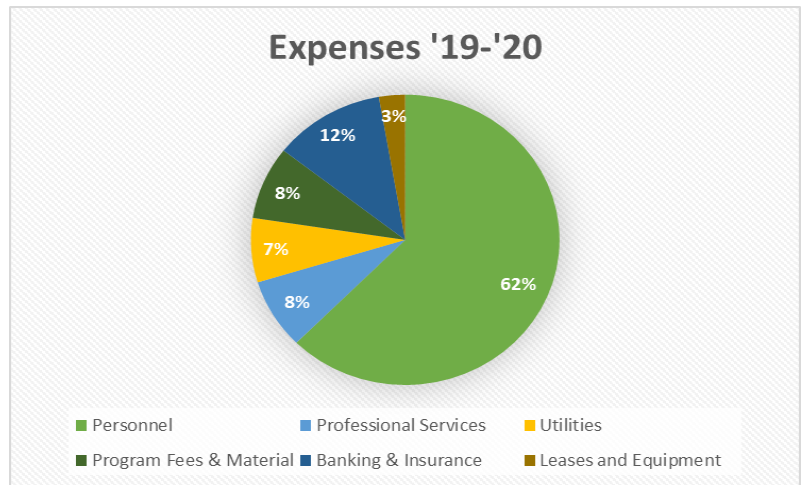
Budgeted FY19-20 Revenue

Public Support and Grants	1,000,000
Membership	2,500,000
ECP/CGC including summer camp & Kidspace)	2,300,000
Other Programs	1,685,000
Total Revenue	7,485,000

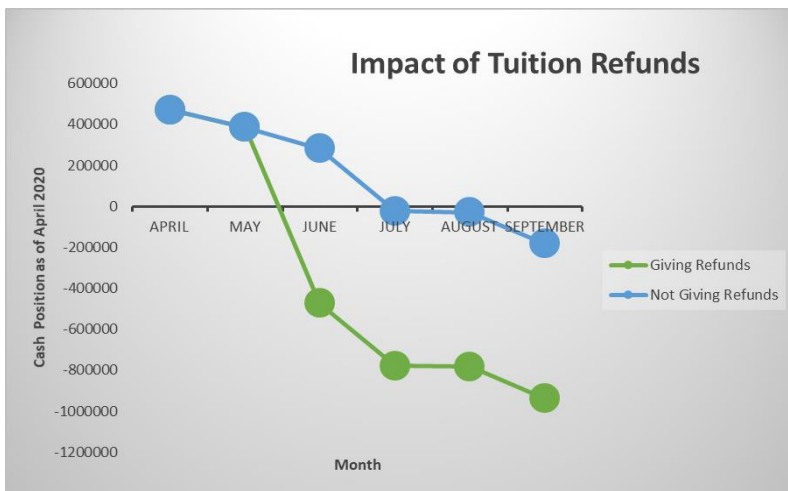


Budgeted FY19-20 Expenses

Personnel (Compensation, taxes, benefits)	4,800,000
Professional Services	600,000
Utilities	550,000
Program Fees & Material	625,000
Banking & Insurance	900,000
(Including mortgage costs)	
Leases and Equipment	210,000
Total Expenses	7,685,000



Note: The FY 19/20 budget incorporated a \$200,000 deficit. As of February 2020, before COVID-19, the JCC was ahead of budget and was projecting a \$15,000 surplus.



The graph to the left shows our current unrestricted cash position as of April 2020. It highlights the potential impact on unrestricted cash with and without giving 100% tuition refunds. This graph incorporates a series of assumptions that we have used for planning purposes including providing certain refunds for demonstrated financial hardship.

This is a fluid situation and these numbers could change if we receive additional loans, if there are shift government timelines change, or if we receive significant philanthropic contributions.